Community Inclusive

cover sheet) a risk appetite evaluation made by the Executive.

The evaluation

Technology risks	Education risks			
Key risks to the achievement of the current strategic priorities of the Trust				

Each of the categories

#### Appendix 2

# Expansion of the Trust: Risk appetite grid

This document sets out a spectrum of risk across core dimensions relevant to CIT when considering potential expansion of the Trust. In the first instance the aim is to support a Trust Board discussion around its preferred risk appetite when considering whether to give the CEO the go ahead to pursue a potential opportunity for the Trust to acquire an additional school. Such decisions will always need to be considered in their wider context both internally (e.g. particular challenges that might have arisen within one or more our schools, or the wider Trust) and externally (e.g. Ofsted outcomes).

Consistent with the Scheme of Delegation, these decisions need to be considered at the following 'stage' gates:

- 1. CEO in contact with Regional Director to discuss potential new school and begin initial preparatory work
- 2. Trust Board approval to progress to:

a)

strategic pillars

Evidence of benefits to children

Location of new school in the Trust, in terms of the 'value add' over and above the financial

The new school will not increase the Trust's overall strategic risk.

The geographical location of the new school is in Leicestershire/
Nottinghamshire (SEN), or Lincolnshire/Leicestershire/
Nottinghamshire (mainstream primary).

in terms of the 'value add' over and above the financial

The new school will not materially increase the Trust's overall strategic risk.

The geographical location of the new school is in Leicestershire/
Nottinghamshire (SEN), or Lincolnshire/Leicestershire/
Nottinghamshire (mainstream primary).

children that can be realised with minimal execution risk to the Trust/other schools in the Trust, in terms of the 'value add' over and above the financial.

The new school may increase the Trust's overall strategic risk.

The geographical location of the new school is in Lincolnshire/ Leicestershire/ Nottinghamshire (SEN and mainstream primary).

children that can be realised with moderate execution risk to the Trust/other schools in the Trust, in terms of the 'value add' over and above the financial.

The new school may increase the Trust's overall strategic risk.

The geographical location of the new school is in Lincolnshire/ Leicestershire/ Nottinghamshire (SEN and mainstream primary).

execution risk to the Trust/other schools in the Trust, in terms of the 'value add' over and above the financial.

The new school may increase the Trust's overall strategic risk.

induding RSC, staff, parentsand no negative impact) on the Trust's existing pupils.

children

If the Trust is successful in the acquisition of the school, the support that the school needs to develop/ improve can be secured without any negative impact on itsents

Qualitative/ quantitative assessment of the impact on the expected improvement journey of each existing

school

Page 9 Version: July 2024